

REPORT OF THE COMBINED SHAREHOLDERS' MEETING OF APRIL 30, 2026

- The Annual General Meeting of Renault S.A. shareholders was held on April 30, 2026, at the Seine Musicale, Île Seguin – 92100 Boulogne-Billancourt.
- The quorum was 68.38%.
- All the resolutions submitted to the vote of the shareholders were adopted.

Renault S.A.'s Combined Shareholders' Meeting was held on April 30, 2026, at the "Seine Musicale", Île Seguin – 92100 Boulogne-Billancourt.

The Shareholders' Meeting was also broadcast live and the video replay is available on Renault Group's website (<https://www.renaultgroup.com/finance/assemblee-generale-des-actionnaires/>).

Conduct of the Annual General Meeting

Composition of the Bureau

The Bureau of the Meeting was composed of:

- Mr Jean-Dominique Senard, Chairman of the Meeting;
- Two scrutineers: Mr. Pierre Jeannin, representative of the French State, and Mr. Frédéric Rosamond, representative of Amundi, the two shareholders holding the greatest number of votes who accepted this function; and
- Ms Quitterie de Pelleport, Secretary of the Meeting.

The Chairman noted at the beginning of the meeting that the quorum amounted to 68.32% of the shares having the right to vote and that, consequently, the Annual General Meeting could validly be held.

Chairman's introductory words

Mr. Jean Dominique Senard began by thanking the shareholders for their loyalty as well as the Board of Directors for all the work done during the 2025 financial year.

He then referred to the significant achievements of 2025, hailing a remarkable performance, the signing of the strategic partnership with Ford and the Group's ability to ensure an efficient governance transition following the departure of Luca de Meo, in a international context marked by instability and tensions.

Mr Senard insisted about the profoundly deteriorating geopolitical and economic environment, marked by the hardening of international relations, growing protectionism, the shift of the economic centre of gravity towards Asia, the intensification of competition, in particular that of

Chinese manufacturers, and the slowness and difficulties of European coordination, which weigh on the continent's competitiveness and strategic autonomy.

In this demanding context, he congratulated the Renault Group teams for their ability to adapt and the robustness of the results obtained in 2025. He expressed his deep gratitude to Mr. François Provost, who was able to fully appreciate his responsibilities as soon as he took office as Chief Executive Officer, and who defined a new strategic plan that is ambitious, realistic and adapted to the Group's challenges.

Finally, Mr. Senard spoke confidently about the future of Renault Group. He underlined the importance of partnerships, the pragmatic evolution of the Alliance and the Group's international ambition, particularly in India. With one year to go before the end of his term, he reaffirmed his determination to serve the company to the end and his desire to ensure an exemplary succession.

Strategy and outlook

Mr. François Provost, Chief Executive Officer, presented a summary of his first months at the head of Renault Group. This period was marked by the clarification of priorities, the mobilization of the teams and the preparation of the Group's future. A founding period during which he focused on getting the Company up and running, strengthening governance and building the foundations of the new "futuREady" strategic plan.

First, a managerial and organizational structuring step was undertaken to strengthened the Leadership Team, bringing out internal talent and aligning the Group's operations with its strategic and operational priorities. This resulted in particular with the unification of engineering, the clarification of responsibilities and the simplification of structures.

Then, a second phase of operational and industrial consolidation, focused on the field, brands and partnerships, which has accelerated the Group's strategic projects, strengthened cooperation within the Alliance and with new industrial partners, while maintaining a solid financial trajectory and positive commercial momentum in all markets.

Lastly, the forward-looking phase is reflected in the presentation of the new "futuREady" strategic plan, designed to make Renault Group the European manufacturer of reference. This plan aims to sustain the Group's performance, accelerate technological innovation, strengthen operational excellence and develop value-creating growth, both in Europe and internationally.

Mr. François Provost also presented Renault Group's main areas of development under this new strategic plan, including the product offensive, the strengthening of the customer experience, the deployment of key technologies in the fields of electric, hybrid and software, as well as the importance of industrial ecosystems and strategic partnerships. Finally, he reiterated the Group's strong commitment to sustainable development, reaffirming the objective of carbon neutrality by 2040 in Europe and by 2050 worldwide, as well as the actions taken in favor of decarbonization, the circular economy, training and inclusion.

Finally, Mr. François Provost underlined the collective dimension of futuREady and the responsibility associated with the Group's leadership, based on the commitment of all stakeholders (employees, partners, suppliers, dealers and shareholders) to ensure the plan's long-term success, for the benefit of the Company, the automotive sector and European industry.

Financial Results

Mr. Duncan Minto, Chief Financial Officer of Renault Group, recalled the commercial and financial results for 2025 before presenting the revenue for the first quarter of 2026. It also recalls that in view of the financial results for the 2025 financial year, the Board of Directors has decided to propose to the Annual General Meeting the distribution of a dividend of €2.20 per share payable from May 12, 2026.

Governance and compensation

Mr. Pierre Fleuriot, Lead Independent Director and Chairman of the Governance and Compensation Committee, presented the results of the Board of Directors and its Committees in 2025.

The compensation items paid during or granted in respect of the 2025 financial year to the corporate officers pursuant to the compensation policies approved by the Shareholders' Meeting of April 30, 2025, as well as the compensation policies for the 2026 financial year, were also presented. This presentation included details concerning decisions regarding the departure of Luca de Meo from its directorship as CEO, the interim appointment of Duncan Minto and the appointment of François Provost.

Discussion with shareholders

This year, three shareholders sent written questions to the Chairman of the Board of Directors ahead of the Meeting. The answers provided by the Board of Directors to these written questions are available on the page dedicated to the Shareholders' Meeting of the Renault Group website.

Finally, several shareholders present at the Annual General Meeting were able to ask their questions directly to the Group's Management, just before the vote of the resolutions. These exchanges gave shareholders an opportunity to voice their questions and concerns, particularly regarding the Group's governance, strategy and growth prospects, especially in relation to electric vehicles and technological innovation. Management took the time to answer each question, thereby reaffirming the importance attached to the relationship with shareholders.

Approval of all resolutions

14,779 shareholders, representing 198,825,611 shares and 292,874,618 voting rights, participated in the Shareholders' Meeting, by voting remotely, by giving proxy to the Chairman or a third party, or by attending the meeting. The quorum was therefore 68.38%.

At this Combined General Meeting, all the resolutions submitted to the vote of the shareholders were adopted. The General Assembly took the following decisions:

- Approval of the annual financial statements and consolidated financial statements for the year ended December 31, 2025;
- Appropriation of the net results for the year ended December 31, 2025, and setting of the dividend;
- Approval of the agreements and regulated commitments entered into during the 2025 financial year;
- Ratification of the co-optation of Mr. François Provost as director;
- Appointment of Mrs. Marie-José Donsion as an independent director;
- Renewal of Forvis Mazars S.A. and KPMG S.A. as statutory auditors and statutory auditors responsible for the certification of sustainability information;
- Approval of the 2025 compensation of the corporate officers ("*say-on-pay*" *ex post*);
- Approval of the 2026 compensation policies for corporate officers ("*say-on-pay*" *ex ante*);
- Renewal of the share buyback program;
- Renewal of financial authorizations and delegations;
- Amendment of the Company's bylaws in particular to revise the provisions governing the appointment of employee directors and to specify the procedures applicable to decisions of the Board of Directors taken by written consultation.

The detailed results of the votes of the Shareholders' Meeting are available on the Company's website (<https://www.renaultgroup.com/finance/assemblee-generale/>).

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